

Dynamics of brand relevance in category – an analysis of macroeconomic factors and product-market characteristics

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Abstract

The effectiveness of marketing activities differs across categories depending on the brand relevance in category (BRiC). This paper shows that BRiC is not a static construct but changes over time depending on macroeconomic factors and time-varying product-market characteristics. The results indicate that economic expansions are related to a lower brand relevance by significantly reducing the effect of risk reduction on BRiC. In expanding economies consumers have more income to spend, whereby their perceived risk is reduced. Similarly, if the variance across brands in a category is high, consumers rely less on brands to reduce purchasing risks as they can easily opt for the strongest brand. We find opposing effects regarding the social demonstrance function of the brand. Hence, managers are advised to emphasize different aspects of the brand when making brand investments. For example, following economic expansions, advertisement should focus more on symbolic functions of brands.

Keywords: *brand relevance; business cycle; product-market characteristics*

Track: Product and Brand Management