Give customers a chance to show they care: the role of sympathy and equity in consumer—brand relationship recovery. A latent growth curve modelling approach.

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**Abstract** 

Mainstream branding research suggests that brands should provide strength and guidance

during crises, remaining strong for customers and delivering value. This study challenges

such assumptions through a longitudinal study using latent growth curve modeling. Our

investigation shows that customers' sympathy for a brand aids recovery in the consumer-

brand relationship during a crisis, but only for those in communal (vs exchange)

relationships. Meanwhile, perceptions of inequitable investment in the brand over time

mitigate relationship decline but reduce recovery, depending on relationship norms. This

study introduces the concept of brand sympathy and demonstrates its effects in a crisis

context while showcasing an innovative use of growth modeling.

Keywords: consumer-brand relationship, brand sympathy, latent growth curve modeling

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