## The Blame Game – Does ambiguous Brand Responsibility trigger Construal in Brand Transgressions?

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A corporate scandal can severely damage a company's reputation. However, as many busi-

nesses today operate within complex value creation networks, it is often difficult for consumers

to determine who is responsible for a wrongdoing. Despite this, research has largely focused on

ambiguity when it comes to whether or not a transgression has occurred, overlooking the role

of ambiguous brand responsibility. Building on the theory of moral licensing, this experimental

study reveals that in cases of ambiguous brand responsibility, prior CSR mitigates the negative

impact of misbehavior. A strong (vs. a weak) CSR engagement leads consumers to attribute

blame to external parties (moral credentials) and, as a result, to forgive a brand. Thus, the re-

search contributes to the understanding of moral licensing in the context of ambiguous brand

responsibility and highlights the crucial role of CSR in mitigating the harm of misconduct.

Key words: Ambiguous brand responsibility, moral licensing, brand transgression

Track: Social Responsibility & Ethics

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