Store Disappearance and Inner-City Visitor Frequencies

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Abstract

An increasing number of stores are disappearing from inner cities. Cities and retail managers

are afraid that each store closure will accelerate the decline of brick-and-mortar in a retail

area, quickening the "death of the high street". This research studies whether the closure of

stores of a major retail chain (department stores with large sales areas) affects inner-city

visitor frequencies (as a precondition for visits and sales) in the retail area where the store was

located. Using a difference-in-difference design (cities with closure vs. those without), we

find that store disappearance has a negative, but non-lasting effect on visitor frequencies: on

average, visitor frequencies decline by about 18% past the closure (on average -12% in the

first year), but rebound almost to pre-closure levels after roughly one. This effect is

moderated by the demographic characteristics of the city, with cities with a poorer or older

population suffering a more lasting decline in visitor numbers.

Keywords: store closure, death of the high street, retail apocalypse

Track: Retailing & Omni-Channel Management

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