Do Employees Purchase from Employers? The Role of Psychological Contract Fulfilment and Employee Brand Identification

Gordhan Kumar Saini

Tata Institute of Social Sciences

Mukta Srivastava

T A Pai Management Institute Manipal Academy of Higher Education, Manipal, India

Cite as:

Saini Gordhan Kumar, Srivastava Mukta (2025), Do Employees Purchase from Employers? The Role of Psychological Contract Fulfilment and Employee Brand Identification. *Proceedings of the European Marketing Academy*, 54th, (126058)

Paper from the 54th Annual EMAC Conference, Madrid, Spain, May 25-30, 2025



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Abstract

Literature on psychological contract and employee brand identification is concentrated

on human resources (HR) outcomes and benefits, ignoring their boundary-spanning benefits.

Drawing on psychological ownership theory, in this paper, we examine the role of

psychological contract and employee brand identification in explaining employer-brand

patronage, one of the non-HR outcomes. The partial least squares structural equation

modelling was applied to analyze the data collected from a sample of 301 service sector

employees and test the hypotheses. The results shows that psychological contract fulfilment

favorably influences employer-brand patronage directly as well as indirectly through

employee brand identification. Employee brand identification is the key psychological

mechanism that partially explains employer-brand patronage. This paper contributes to scarce

research at the intersection of psychological contract, employee brand identification and

employer-brand patronage.

Keywords: Psychological contract, Employee brand identification, Employer-brand

patronage

Track: Product and Brand Management

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