"What makes Salesperson Gritty Heroes?": Transforming Challenges into Triumphs

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"What makes Salesperson Gritty Heroes?": Transforming Challenges into

Triumphs

In today's highly competitive business dynamics, organizations strive for sales excellence

through the transformative journey of their front-line sales team. Understanding key

determinants of sales performance is crucial for their survival. This study utilizes the

frameworks of SDT and ET uncover the dynamics that drive sales performance. Through

interviews with 100 CPSEs working across diverse sales organizations, we explore six critical

factors influencing sales performance. The study enriches academic literature by providing a

framework for understanding evolving marketplace. The research also offers strategic and

actionable implications for managers who aspire to cultivate a high-performing culture built on

the foundations of transparency, mutual respect, trust, ethics, collaboration, and adaptability in

the workplace. The recommendations will guide organizations with strategies to motivate

salesman to internalize the vision of the organization and develop into future leaders.

Keywords: Sales-performance, SDT,

Paper Track: Sales Management and Personal Selling