The Impact of Store Closures on Neighboring Stores: The Location of the Closing Store Matters!

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Abstract

Store closures have become increasingly frequent in the current global economic

downturn. Previous research on this topic has largely focused on the impact of store

closures on stock market prices and overall firm performance. In contrast, we examine

how the closure of Store A affects the sales performance of the nearest Store B (within

a 16 km radius) within the same retail chain. Utilizing a unique dataset of 134 stores

with 2,581 monthly observations from a major liquor chain in Asia (spanning from May

2017 to June 2022), we conduct both store-level and customer-level analyses through

panel regression modeling. Our findings indicate that Store A's closure generally has a

negative impact on the sales of nearby Store B. However, this effect reverses if the

closing Store A is located in a residential area as opposed to a commercial area. These

findings provide valuable empirical evidence of the existence of place attachment to

retail spaces and suggest a potential shift from place attachment to brand attachment.

Key-words: Store closure, Proximity store, Store location, Panel regression

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