## Intuitive Targeting Decisions along the Customer Lifecycle

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**Intuitive Targeting Decisions along the Customer Lifecycle** 

**Abstract** 

Targeted campaigns are crucial to modern marketing, allowing businesses to use their marketing

resources effectively and efficiently. However, contrary to current recommendations in quantitative

marketing literature, decisions on where to invest marketing efforts are predominantly made

intuitively. This research is the first to examine the patterns and potential psychological underlying

of such intuitive targeting decision-making. In two experiments so far, we consistently show that

decision-makers prefer targeting customers with a high probability of acting instead of a low

probability. We further show that this preference can contradict normative decision-making by

resulting in framing effects. Our research is of practical and theoretical relevance by being the first

to accurately predict and describe real-life examples of intuitive targeting decisions and investigate

their pitfalls.

**Keywords**: Framing, Targeting, Managerial Decision-Making

Track: Consumer Behaviour