

The Unexpected Financial Benefit of Unethical Work Behavior

Luise Rademacher

Goethe University Frankfurt

Anika Schumacher

Grenoble Ecole de Management

Caroline Goukens

Maastricht University

Emily Garbinsky

Cornell University

Cite as:

Rademacher Luise, Schumacher Anika, Goukens Caroline, Garbinsky Emily (2026), The Unexpected Financial Benefit of Unethical Work Behavior. *Proceedings of the European Marketing Academy*, 55th, (134249)

Paper from the 55th Annual EMAC Conference, Bath, United Kingdom, June 2-5, 2026



The Unexpected Financial Benefit of Unethical Work Behavior

Abstract

Unethical work behavior is common and poses a global problem that has been largely overlooked in the context of consumer behavior. In this paper, we ask: Does the way in which consumers earn money affect what they decide to do with it? Contrary to lay beliefs that those engaging in unethical work behavior save less, we show across a series of seven studies that those engaging in unethical (vs. ethical) work behavior want to save more due to an increased desire for a fresh start. This effect generalizes across different types of unethical work behaviors, highlighting the importance of considering the systemic forces that affect consumers' financial decision-making.

Track: Consumer Behaviour